

SPEED LETTER		REPLY REQUESTED		DATE 2 September 1970	
		YES	NO	LETTER NO. PSG/AID-251/70	
TO : Special Assistant, NPIC			FROM: Chief, Automated Information Division		
SUBJ: IP Board Mtg. 12 August 1970					
<p>Subject meeting was a result of direction given to [redacted] at 25 meeting which I attended on 5 August. I don't feel that NPIC representation was required. [redacted] is well aware of NPIC feelings re COINS. His comments 3a,c,d,e,i and j are not inconsistent with our views; 3b refers to intelligence analysts, not imagery analysts; 3f has "political and philosophical implications" beyond the purview of NPIC; 3g is debatable (DCI would not risk spillage from proprietary files is more accurate); 3h is dependent on outcome of 3f and hardware/software selection.</p> <p>As you can see, the feelings re [redacted] run pretty deep.</p> <p style="text-align: right;"><i>ted</i></p>					
REPLY				SIGNATURE	
				DATE	
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14 August 1970

Notes on IP Board Meeting
12 August 1970

25X1

Present: OPPB -
DDP --
DDS&T
DDS --
DDI --



This meeting was scheduled for the discussion of the COINS issue recently surfaced with the DCI and DIRNSA and specifically to discuss the alternatives for proceeding with COINS stated in a memorandum from the AD/CS (Climenson) dated 5 August 1970.

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1. [] summarized the status of COINS.

-- Now runs on 360/67 in OCS about three hours per day

-- NPIC back operating in passive mode

-- COINS has very little activity

-- CIA files are:

- a. Sovite Elite (not up to data)
- b. Bloc Travel (CRS plans to terminate)
- c. Leader Appearance (current)
- d. Finished Intel (partial, being tested)

-- Switch and communication problems

-- NSA system slow -- seldom get response

-- Little, if any, real interest by analysts

25X1

-- Agency accused (by [] and others) of foot-dragging on COINS

- a. Want full day participation
- b. Want more and better files
- c. Want NPIC in active (vice passive) mode
- d. Want funding assistance on switch

-- We have reacted in the past -- now must act

25X1

2. The chairman asked if there were any questions about proceeding with [] paper of 5 August as a basis for discussion.

25X1

-- [] suggested that perhaps the first question is that of a real need for community files rather than alternative methods for proceeding with an on line system.

25X1

-- [] agreed that the basic problem is not one for technicians but that OCS is very much in the middle of this problem and has much to lose if it is not solved -- a reason for his 5 August paper.

25X1

-- [] acknowledged that management has failed to give proper attention to COINS but that top management has been poorly informed and confused about COINS in the past -- it is the Board's job to straighten this out.

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3. Chairman asked for other Directorates' views on the S&T (OCS) paper.

25X1 -- [] said he feels that we have been too confused about COINS or perhaps too unwilling to be firm about it in the past. The two principal questions now are (1) whether and (2) how.

a. The DD/I views COINS as not useful in the past, chiefly because it involves the wrong files and the system is not operational full time (only two or three hours per day)

b. There is no real need at this time for analysts to be on line with community files.

c. Interest in a community system for the future has both political and philosophical implications.

d. We can not ignore trends -- industry and government have shown that this kind of thing is the trend.

e. In any case, the Deputies need to know what is going to happen if we stay in COINS.

f. A consolidated effort is needed for action in one organization -- CRS is a good place for it

g. Must have a dedicated computer for COINS -- DCI would not risk spillage, ever.

h. The CRS personnel problem/requirement for handling COINS needs study

i. Need a hard look at files -- the NDBIDI file (TKH) is a must for COINS

j. Progress must be measured at definite evaluation stages.

25X1 -- [] pointed out that the security directive being drafted now points to approval of a multi-level system for COINS -- i.e., approval of SI, TKH and collateral level processing in same system.

25X1 -- [] said he expects analysts will use terminals and that CIA should lead the way. For counter intelligence activities he foresees on line query by analysts and on line negative responses with perhaps supplemental answers furnished off line by the computer.

25X1 -- [] indicated he had no particular comments for his Directorate.

25X1 -- [] pointed out that his memo was an OCS paper, not necessarily S&T. He indicated that S&T opposition to COINS is based less on future requirements than on personalities [] in particular) involved in the COINS experiment. He feels that CIA has a

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more consistent view re COINS -- that DIA and NSA supporters of COINS are chiefly their technicians and that they tend to equate data with intelligence. Computer people at DIA and NSA have a stronger hand in development of intelligence systems.

25X1 [] indicated a need for a firm decision -- if go, lets really try. The experimental/production dichotomy is not real.

25X1 -- [] (OC) said there would be considerable implication of dollars and people if we are to supply the switch for COINS

25X1 -- [] (OS) stated (again) that the draft DCID indicates that a CRS dedicated system for COINS would not be needed -- that all level intelligence analysts files could be handled in the same system. However, there will always be CIA Eyes Only files such as SANCA which are part of a broader proprietary problem.

25X1 4. The Chairman asked [] for his comments

----- -- Bob said "No one is getting anything out of COINS."

a. Production analysts views in other agencies are like those here (re the utility of COINS)

b. The COINS files are useless and there is no improvement in sight. There is no substance in the files which is useful to anyone except a few NSA types

c. OSR analysts will not use DIA judgement

-- He recommended two types of files for COINS

a. Dynamic Events, such as flight activities, naval ship files, the BLIP file and NDBIDI file.

b. Bibliographic Type files such as the AEGIS file in CRS

-- Current COINS management is frustrating

a. Interested in system (per se) and empire building

b. Recent DIA newsletter hailed COINS a qualified success except for utility

-- NG simply to get another computer

-- Need CIA position paper signed by DCI

-- Can not grab but must take management of COINS

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25X1 5. [] pointed out that ARPA ERF is lurking in the wings as a COINS replacement. He also mentioned that in connection with the single file concept DIA appoints an executive agent for its data files and this tends to make them finished intelligence files.

6. The Chairman pointed out that [] had split the problem into two parts: (1) whether and (2) how. He asked for a Directorate (IPC) vote on the "whether". 25X1

DD/I -- yes (sees no choice)

DD/P -- yes

DD/S -- yes

25X1 DD/S&T -- yes (but [] must get out)

7. The Chairman asked if there are other options on how which are not in the OCS paper.

-- Some options were mentioned but they were not significantly different than those covered in [] paper. 25X1

-- The COINS management issue was discussed a bit more and apparently it was agreed that direct take over of COINS management is out and we should proceed to play aggressively and qualitatively instead.

8. The Chairman asked for factual data (i. e., estimates/ guesstimates) from CRS and OCS by 19 August on requirements for dollars, people, space, hardware, software, etc. for proceeding with the options to go with the system in their respective organizations.

25X1 -- [] said he planned to seek views on COINS from
25X1 []

-- The next scheduled meeting of the IP Board is 24 August.

-- Adjourned.

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PSG/AID

2 September 1970

TO	INITIALS	DATE	REMARKS
DIRECTOR			
DEP/DIRECTOR			
EXEC/DIRECTOR	2	9/4	
SPECIAL ASST	1	seen	
ASST TO DIR	3	9/4	
HISTORIAN	4		
CH/PPBS			
DEP CH/PPBS			
EXO/PPBS			
CH/SS			
DEP CH/SS			
SC & P			
RECORDS MGT			
PERSONNEL			
LOGISTICS			
TRAINING			
SECURITY			
FINANCE			
CH/IEG			
DEP CH/IEG			
EXO/IEG			
CH/PSG			
DEP CH/PSG			
EXO/PSG			
CH/TSG			
DEP CH/TSG			
EXO/TSG			
DIR/IAS/DDI			
CH/DIAXX-4			
CH/DIAAP-9			

FYI

Attached are
notes from the
12 Aus Info Procure
Board meetings:

prepared comments
at my request

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